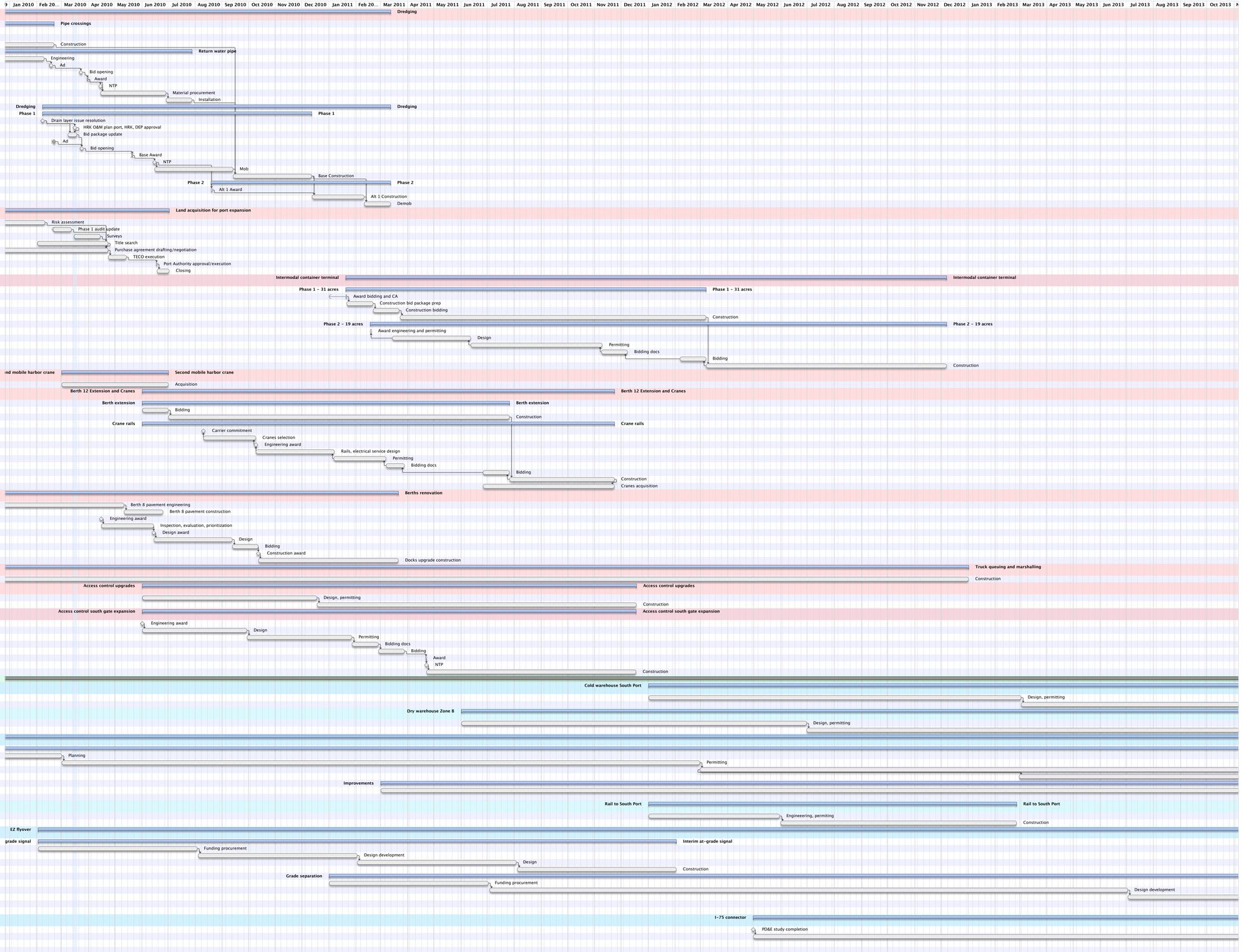Task	Duration	Start	End
1) Dredging	< 20mo 19.75d	**6/22/09**	3/12/11
$20,000,000 (Grant: $$14,375,301, Port: $$5,624,699)			
1.1) Pipe crossings	> 7mo 30d	**6/22/09**	**2/19/10**
1.1.1) Bid opening		6/22/09	6/22/09
1.1.2) Award	1d	6/23/09	6/24/09
1.1.3) Construction	6mo 3.5d	8/18/09	2/19/10
1.2) Return water pipe	> 8mo 6.5d	**11/20/09**	**7/28/10**
1.2.1) Engineering	< 2mo 20.25d	11/20/09	2/9/10
1.2.2) Ad		2/17/10	2/17/10
1.2.3) Bid opening		3/23/10	3/23/10
1.2.4) Award	1d	3/30/10	3/31/10
1.2.5) NTP		4/14/10	4/14/10
1.2.6) Material procurement	< 2mo 14.25d	4/14/10	6/28/10
1.2.7) Installation	30d	6/28/10	7/28/10
1.3) Dredging	> 13mo 2.5d	**2/7/10**	**3/12/11**
1.3.1) Phase 1	> 10mo 3.75d	**2/7/10**	12/11/10
1.3.1.1) Drain layer issue resolution		2/7/10	2/7/10
1.3.1.2) HRK O&M plan port, HRK, DEP approval		3/16/10	3/16/10
1.3.1.3) Bid package update	10d	3/8/10	3/18/10
1.3.1.4) Ad		2/20/10	2/20/10
1.3.1.5) Bid opening		3/24/10	3/24/10
1.3.1.6) Base Award	1d	5/20/10	5/21/10
1.3.1.7) NTP		6/15/10	6/15/10
1.3.1.8) Mob	< 2mo 29.25d	6/15/10	9/13/10
1.3.1.9) Base Construction	< 2mo 29.25d	9/13/10	12/11/10
1.3.2) Phase 2	> 6mo 22.5d	**8/19/10**	3/12/11
1.3.2.1) Alt 1 Award	1d	8/19/10	8/20/10
1.3.2.2) Alt 1 Construction	> 1mo 29.5d	12/12/10	2/10/11
1.3.2.3) Demob	30d	2/10/11	3/12/11
2) Land acquisition for port expansion	> 7mo 7d	**11/24/09**	7/2/10
$2,000,000 (Grant: 0, Port: $2,000,000)			
2.1) Risk assessment	< 2mo 17.25d	11/24/09	2/10/10
2.2) Phase 1 audit update	21d	2/19/10	3/12/10
2.3) Surveys	30d	3/15/10	4/14/10
2.4) Title search	> 2mo 20d	2/1/10	4/23/10
2.5) Purchase agreement drafting/negotiation	> 4mo 21.25d	12/1/09	4/23/10
2.6) TECO execution	21d	4/23/10	5/14/10
2.7) Port Authority approval/execution	1d	6/17/10	6/18/10
2.8) Closing	14d	6/18/10	7/2/10
3) Intermodal container terminal	> 22mo 17.75d	**1/20/11**	12/7/12
$18,116,610 (Grant: $6,558,305, Private: $5,000,000, Port: $4,558,305); Appurtenances: $6,000,000			
3.1) Phase 1 – 31 acres	> 13mo 16.5d	**1/20/11**	3/6/12
3.1.1) Award bidding and CA	1d	1/20/11	1/21/11
3.1.2) Construction bid package prep	30d	1/21/11	2/20/11
3.1.3) Construction bidding	30d	2/20/11	3/22/11
3.1.4) Construction	< 11mo 15.5d	3/23/11	3/6/12
3.2) Phase 2 – 19 acres	21mo 20.25d	**2/17/11**	12/7/12
3.2.1) Award engineering and permitting	1d	2/17/11	2/18/11
3.2.2) Design	< 2mo 29.25d	3/14/11	6/12/11
3.2.3) Permitting	> 4mo 28.25d	6/12/11	11/8/11
3.2.4) Bidding docs	30d	11/8/11	12/8/11
3.2.5) Bidding	30d	2/6/12	3/7/12
3.2.6) Construction	9mo 1.25d	3/7/12	12/7/12
4) Second mobile harbor crane	> 4mo 0.25d	**3/1/10**	7/1/10
$4,000,000 (Grant: $2,000,000, Private: $2,000,000, Port: 0)			
4.1) Acquisition	> 4mo 0.25d	3/1/10	7/1/10
5) Berth 12 Extension and Cranes	< 17mo 23d	**6/1/10**	11/22/11
Extension: $6,000,000 (Grant: $3,000,000, Private: $3,000,000, Port: 0); Cranes: $20,000,000; Crane rails: $7,000,000			
5.1) Berth extension	> 13mo 24.5d	**6/1/10**	7/26/11
5.1.1) Bidding	30d	6/1/10	7/1/10
5.1.2) Construction	12mo 25d	7/1/10	7/26/11
5.2) Crane rails	< 17mo 23d	**6/1/10**	11/22/11
5.2.1) Carrier commitment		8/10/10	8/10/10
5.2.2) Cranes selection	> 1mo 29.5d	8/10/10	10/9/10
5.2.3) Engineering award		10/9/10	10/9/10
5.2.4) Rails, electrical service design	< 2mo 29.25d	10/9/10	1/6/11
5.2.5) Permitting	> 1mo 29.5d	1/6/11	3/7/11
5.2.6) Bidding docs	21d	3/7/11	3/28/11
5.2.7) Bidding	30d	6/26/11	7/26/11
5.2.8) Construction	3mo 28.75d	7/26/11	11/22/11
5.3) Cranes acquisition	> 4mo 28.25d	6/26/11	11/22/11
6) Berths renovation	< 17mo 5d	**10/15/09**	3/21/11
Initially $3,000,000 (Grant: $1,500,000; Port: $1,500,000); ultimately $21,200,000			
6.1) Berth 8 pavement engineering	6mo 25.5d	10/15/09	5/11/10
6.2) Berth 8 pavement construction	> 1mo 14.5d	5/11/10	6/25/10
6.3) Engineering award		4/15/10	4/15/10
6.4) Inspection, evaluation, prioritization	> 1mo 29.5d	4/15/10	6/14/10
6.5) Design award		6/14/10	6/14/10
6.6) Design	< 2mo 29.25d	6/14/10	9/12/10
6.7) Bidding	30d	9/12/10	10/12/10
6.8) Construction award		10/12/10	10/12/10
6.9) Docks upgrade construction	< 5mo 8d	10/12/10	3/21/11
7) Truck queuing and marshalling	108mo 3d	**1/1/04**	1/1/13
$1,788,368 (Grant: $893,554, Port: $894,814)			
7.1) Construction	108mo 3d	1/1/04	1/1/13
8) Access control upgrades	> 18mo 17.5d	**6/1/10**	12/18/11
$900,000 (Grant: $675,000, Port: $225,000)			
8.1) Design, permitting	6mo 17.5d	6/1/10	12/17/10
8.2) Construction	12mo	12/18/10	12/18/11
9) Access control south gate expansion	18mo 17.5d	**6/1/10**	12/17/11
$1,700,000 (Grant: $1,700,000, Port: 0)			
9.1) Engineering award		6/1/10	6/1/10
9.2) Design	3mo 28.75d	6/1/10	9/29/10
9.3) Permitting	3mo 28.75d	9/29/10	1/26/11
9.4) Bidding docs	30d	1/27/11	2/26/11
9.5) Bidding	30d	2/26/11	3/28/11
9.6) Award	1d	4/21/11	4/22/11
9.7) NTP		4/22/11	4/22/11
9.8) Construction	> 7mo 27d	4/22/11	12/17/11
10) CONTINGENT ON MARKET DEMAND:	**132mo 15d**	**4/16/...**	**4/28/20**
10.1) Cold warehouse South Port	33mo 30.25d	**1/1/12**	10/31/14
$35,000,000			
10.1.1) Design, permitting	< 14mo 0.25d	1/1/12	3/2/13
10.1.2) Construction	> 19mo 30d	3/2/13	10/31/14
10.2) Dry warehouse Zone B	< 32mo 1.75d	**6/1/11**	1/30/14
$14,000,000			
10.2.1) Design, permitting	12mo 30d	6/1/11	6/30/12
10.2.2) Construction	> 19mo 2d	6/30/12	1/30/14
10.3) North Port expansion	> 112m...	**4/16/09**	8/28/18
$750,000,000			
10.3.1) Mitigation	> 106m...	**4/16/09**	2/27/18
10.3.1.1) Planning	> 10mo 14.75d	4/16/09	3/1/10
10.3.1.2) Permitting	24mo	3/1/10	2/29/12
10.3.1.3) Construction	24mo	2/29/12	2/28/14
10.3.1.4) Monitoring	60mo	2/28/13	2/27/18
10.3.2) Improvements	< 89mo 30d	**3/1/11**	8/28/18
10.3.2.1) Permitting	60mo	3/1/11	2/28/16
10.3.2.2) Phase 1 construction	< 29mo 30d	2/28/16	8/28/18
10.4) Rail to South Port	> 13mo 25.5d	**1/1/12**	2/24/13
$1,500,000			
10.4.1) Engineeering, permiting	> 4mo 28.25d	1/1/12	5/30/12
10.4.2) Construction	< 8mo 26.75d	5/31/12	2/24/13
10.5) EZ flyover	> 76mo 29.25d	**2/2/10**	7/1/16
$50,000,000			
10.5.1) Interim at-grade signal	> 23mo 30.25d	**2/2/10**	2/1/12
10.5.1.1) Funding procurement	< 5mo 30d	2/2/10	8/3/10
10.5.1.2) Design development	< 5mo 30d	8/4/10	2/1/11
10.5.1.3) Design	< 5mo 30d	2/2/11	8/3/11
10.5.1.4) Construction	< 5mo 30d	8/4/11	2/1/12
10.5.2) Grade separation	< 66mo 0.5d	**1/1/11**	7/1/16
10.5.2.1) Funding procurement	< 5mo 30d	1/1/11	7/2/11
10.5.2.2) Design development	24mo	7/3/11	7/2/13
10.5.2.3) Design	12mo	7/2/13	7/2/14
10.5.2.4) ROW acquisition	12mo	7/2/14	7/2/15
10.5.2.5) Construction	12mo	7/2/15	7/1/16
10.6) I-75 connector	96mo	**4/30/12**	4/28/20
$200,000,000			
10.6.1) PD&E study completion		4/30/12	4/30/12
10.6.2) Design	36mo	4/30/12	4/30/15
10.6.3) ROW acquisition	24mo	4/30/15	4/29/17
10.6.4) Construction	36mo	4/29/17	4/28/20
11) GRAND TOTAL: $1.15 Billion	**1d**	**1/1/04**	**1/2/04**